3-day PLC Masterclass Procurement Management

1-3 September 2014, Le Meridien, Pointe Aux Piments, Mauritius

Team SYNthesis (Mauritius & Africa) Ltd is pleased to invite you to attend an intensive Project Procurement Management Masterclass on 1-3 September 2014 at Le Meridien, Pointe Aux Piments, Mauritius.

Approximately \$10 trillion is spent annually on projects of all kinds. Globalisation of market and operations, including outsourcing, lead to global purchasing and supplier development. This perspective indicates the importance of effective procurement and supply functions for organisational effectiveness and competitiveness. Project procurement management is the process of purchasing the products necessary for meeting the needs of the project scope. It is favorable that the goods, services or works are appropriate and that they are procured at the best possible to meet the needs of the purchaser in terms of quality and quantity, time, and location. Particularly in the current economic environment, effective and efficient procurement across your business is vital. As Paul Teague puts it aptly, data analytics are being harnessed by just about everyone, it's time procurement become the master.

Project Procurement management (Project PM) is the process companies use to purchase economic resources and business input from suppliers or vendors. Procurement planning is the process of identifying which part of the project should be procured from resources outside of the organization. Generally, procurement decisions are made early on in the planning processes. At the end, a company's procurement experience and knowledge needs to be highly relevant to the local markets.

People's pursuit for **bottom-line improvement** will significantly impact the way we conduct our business in the local market, the efficiency we deliver through the supply chain, and the return we generate from our investment (ROI).

Individual businesses set procurement policies that govern their choice of suppliers, products and the methods and procedures that are going to be used to communicate with their suppliers. The Project PM Masterclass scrutinizes how a procurement professional can articulate a "from-to" vision with clarity and purpose. In our social media era, growing our knowledge base in the procurement space is a momentary tweet away.

Procurement management involves planning, soliciting sources, choosing a source, administering the contract, and closing out the contract. Procurement management, focuses on the practices from the buyer's point-of-view, not the seller's.

Why Attend the Project Procurement Masterclass?

Procurement management is known to help an organization to save much of the money spent when purchasing goods and services from outside. For one, project management offers a variety of control mechanisms for projects. Project management can help control issues that arise related to a project's budget, human capital, communications, resources, quality, and time frames. These are all important aspects of completing a project successfully, and project management will help track, manage, and control these variables. Project managers MUST make sure that overarching goals are achieved and there is no better method as making significant savings over a relatively short period of time for your company. "What determines success or failure is managing the relationship less as a contract and more as a strategic alliance."

About the Chief Instructor:



Mr. Tan Chee Peng is the founder and CEO of Team SYNthesis (TS) and Business Technovise International (BTI), a strategic services firm specializing in Business / IT Strategy, Programme & Project Management (PPM, PMO & IQA Advisory) of large implementations and business process integration projects.

Prior to BTI, Mr. Tan was the managing part-Andersen Worldwide managing the consulting practice in Mauritius, Madagascar, Kenya, Malawi, Tanzania and Uganda. Mr. Tan, an ASEAN scholar and a First Class Degree holder from Imperial College, UK, has more than 29 years of consulting experience in financial services industry, helping MNC clients in Business-IT Strategy Formulation & Implementation, Business Process Reengineering, Programme and Change Management, Performance Management and, e-Commerce strategy and Implementation. He was previously the Vice President, Technology of Citibank N.A, Singapore.

Mr. Tan was conferred the CITPM Senior, the Singapore National IT Project Management Certification on 26 November 1998. Based on his professional work in Singapore, Mauritius and Africa, he was independently nominated and admitted to the International Who's Who of Professionals for 1999. Mr. Tan also sits on the Board of Assessor for the Singapore National IT Skills Certification Programme - IT Project Management since its inception.

He is also a Fellow Member of the Singapore Computer Society and has been listed on the SCS Roll of Honour in recognition and appreciation of his valuable support and contribution to the Society. Mr. Tan has given Project/Programme Management Conferences, workshops and training sessions to more than 4,500 PMs worldwide and has successfully completed assignments in more than 60 countries. Mr. Tan is also a Mauritius SAPES recipient & invited member, Honorary 300 of the Singapore National Infocomm Registry for ICT Professionals 2011-2013. Mr Tan anchors the national Leadership certification programme in Malaysia, Singapore & Mauritius.

Target Audience:

This course aims at empowering the Program managers, Project managers, Operations managers, Senior Engineers, Team Leaders, managers and others who want to apply best practices for Procurement Management. This is the *ninth* of 10-part knowledge areas to develop high performance teams that can drive initiatives to successful completion and obtain the desired organization outcome. Certified PMs will find the missing links in their PPM practices and relish its inherent challenges.

The course is very demanding, inevitably it will force the participants out of their comfort zone in order to climb the next S-curve. All participants should have a laptop (with WIFI Connections) in order to take part in the exercises and read the course notes provided in PDF format.





DAY ONE - Monday 1 September 2014 (08:30 –19:00)

08:30-12:30

What is Procurement Management?

- The Procurement Policy & Governance Framework (vs PCF)
- The Science of Procurement
- The Art of Procurement

Procurement Management – A Win-Win Possibility

Procurement Processes

- Plan Procurement Management
- Conduct Procurements
- Control Procurements
- Close Procurements

Procurement Techniques

- Make-or-Buy Analysis
- Source Selection
- Must-Haves in RFI, RFQ, RFP & ITB (vs Direct Negotiation)
- Evaluation Techniques (Scoring, Demo, POC, Site Visits)
- Independent Estimates
- Negotiations
- Heads of Agreement (CSFs)
- Milestone-based Performance Reviews
- Disputes, Claims, Penalties & Payments
- Inspections & Audits (Probity, Accountability & Internal Controls)

Emerging Best Practices in Vendor Selection

13:00-19:00

Practical Sessions

Procurement Management – The Best Practices

Computer Based Testing (CBT) 1

Course Work (PMP) 1

Group Work 1

PMBOK Process Groups & 10 Knowledge Areas –

- Integration (how it is impacted)
- Scope (how it is impacted)
- Time (how it is impacted) Cost (how it is impacted)
- Quality (how it is impacted)
- Human Resource (how it is impacted)
- Communications (how it is impacted)
- Risk (how it is impacted)
- Procurement (direct)
- Stakeholder (how it is impacted)

1st IGS Leadership Speaker

DAY TWO - Tuesday 2 September 2014 (08:30 –19:00)

08:30-12:30

Review & Discussion on CBT, Course Work & Group Work

Procurement Management—The Masterclass

Contract – The Critical Considerations

Components of Service Levels

- Quality
- Performance
- Support
- Usability

Procurement/Outsourcing Disputes

- Failure in Meeting Requirements
- Lack of Clarity
- Changing Requirements
- Unforeseen Charges

Penalty Determination

- Cost of lost productive time
- Cost of rework
- Cost of lost data
- Cost of lost business
- Indirect costs

Vendor Exit Considerations

- The legal issues
- The business implications
- The operational implications

Vendor Relationship – Win-win or Lose-Lose

Emerging Procurement Standards & Trends

- Management: VMO, Sustainable Best Value, Tactical vs Strategic
- Standards: PMBOK, FIDIC, EPC, etc
- Type: Public vs Private Enterprises
- Approach: SMART Negotiations, Crucial Conversations, Win-win Partnership
- Trend: Global Purchase & Supply Development, Demand-driven Value Networks: Supply Chain Transformation, e-Procurement

13:00-19:00

Practical Sessions

Procurement Management – Beyond Best Practices

Computer Based Testing (CBT) 2

Course Work (PMP) 2

Group Work 2

2nd IGS Leadership Speaker

1-1 Project PM Review

DAY Three - Wednesday 3 September 2014 (08:30 –19:00) 08:30-12:30

Group Work 3 (Presentation)

Computer Based Testing (CBT) 3

13:00-19:00

3rd IGS Leadership Speaker

Procurement Management – Delivering the Desired **Business Outcome**

Certificate of Attendance Presentation & Closing







(230) 454 6730/230) 468 0048



(230) 454 6730

3-day PLC Masterclass Series Deepening Practice Level, Mastering

What Our Past PLC Masterclass Leaders Have To Say...



The 3-day PLC Masterclass has helped me to critically assess my roles in my organization. Being very focused, I had always thought that I was doing my job with the best approach. But, after the PLC Masterclass, I am equipped with new practical techniques which would enable me to do my job even better, for my benefit, my staff and my company.

As a leader, over and above skill and competence, humility is very important to make the difference, have the winning edge and makes it happen...

Francois CHONG TSANG FEE AH QUNE, Manager Maintenance Planning, Air Mauritius Ltd



The PLC Masterclass has driven me back into the inspired mood of the 5-day PLC. This Masterclass, however, is more in-depth and covers each knowledge area comprehensively. The Masterclass has given me more useful tools which I can, not only use in my work, but also in my day-to-day life. Overall, I am very satisfied and will certainly encourage my colleagues & friends to attend the future Masterclass series...

Beenou MUNGRA-RAMPARGASS, Human Resource Manager Livestock Feed Ltd



I have recently been posted in the Quality Department in my company. I was unaware of the terms used. Now after the Masterclass, I am well equipped to do the Quality Assurance & I am well versed with the 'Quality terms'. The concepts/ideas presented will be very helpful to me to apply in my new job. Overall, I am satisfied with this 3-day PLC Masterclass Workshop...

Mirella MALHERBE, Assistant Administrative Officer, Financial Services
Commission



Very good knowledge was imparted to us, with more details, techniques & templates to enable one to perform better in his daily work. I will certainly used these techniques to achieve better targets for my company. Overall, I am satisfied with this 3-day PLC Masterclass Workshop...

Yasdeo RAWOTEEA, Head of HR Management, Cum Head of Electronic Banking, MPCB



The 3-day PLC Masterclass was very interesting and I learnt new techniques which will help in practice.

Communication plays a vital role in my job & it is good to know how to handle it. In the PLC Masterclass, I learnt how to conduct presentations the right way. It will certainly be very helpful for me...

Amit JUGGURNATH, IT Manager Central Water Authority



Apart from being an invaluable knowledge enriching experience, the Masterclass on Risk Management has broadened my views and has enhanced my way of doing things. Managing risk is a daily activity for all of us. In general, we all have a general idea of risk management and mitigation but this 3-day Masterclass brings out this practical and real aspects, especially in the context of running a business. Investors are always wor-

ried about multiplying their wealth, directors about their paychecks, creditors about payment on time and so many constraints exist in real life.

However, this Masterclass shows us how to identify, address and mitigate risks such that no issue is left unresolved thereby, satisfying all stakeholders.

Masterclass is definitely the enlightenment! Ashwini Salabee



Being at the level of management, all the scopes are of great interest to me. On a personal point of view I also find that all the scopes are important for any deliverables in any field of activity. Overall, I am satisfied with this 3-day PLC Masterclass Workshop. The class was really interesting and all the modules are directly applicable to the different functions for

the deliverables in our company. On the whole, I must say that the approach with all the details were very good for the understanding of the course...

Ludy RAMALINGUM, Managing Director, DCL



The PLC Masterclass has completely taken me out of my comfort zone. Now that I have acquired a lot of practical techniques, I will certainly put them into practice as from tomorrow. The Masterclass made me realize that I have not reached the summit yet. I will definitely set another dream for my students tomorrow. The Masterclass journey has come to a

quick end but created 2 major changes in me (both personal & professional). I would also testify that the Masterclass is tougher than my PhD ...

Mahend GUNGAPERSAD, Rector, Rabindranath Tagore Secondary School



The 3-day PLC Masterclass was very insightful. I have learnt many techniques & terminologies which will allow me to compartmentalize the steps and activities in my project procurement plan. What I acquired in the Masterclass will be very useful in building up my knowledge and helping me in putting theory into practice. Besides, it is always a

pleasure to attend the PLC Masterclasses...

Eric Tailly, Project and Engineering Manager DRBC Milling Co Ltd, Alteo Group



After the 5-day PLC course, I thought I had gone through everything. But, life is a learning process. The 3-day PLC Masterclass was a good refresher course on each knowledge area topped up with real-life experience. I acquired new skills which I will put into practice as from tomorrow ...

Ken Arian, Manager Business Projects Harel Mallac Technologies Ltd



I have learnt a lot in this Masterclass. I will have to apply everything that I have learnt in my day-to-day work & make things better. I will certainly recommend my colleagues/friends to attend the Masterclass in the future...

Hassen Emrith, Head of Operation, Vector International Ltd



The 3-day PLC Masterclass has exceeded my expectations, not only professionally but also personally. I regret it's already over. What I learnt will complement my professional life with the additional knowledge of tools, techniques and technical terminologies. The Masterclass certainly value-add in terms of planning for my future professional career ...

Jeannique Marie Noelle Ithier Procurement Manager Livestock Feed Ltd

TeamSYNthesis





3-day PLC Masterclass Series **Deepening Practice Level, Mastering**

What Our Past PLC Masterclass Leaders Have To Say...



I would like to say that the 5-day PLC has brought many success in my department. This 3-day PLC Masterclass is more detailed. I learnt many things which I will certainly put into practice...

Ronny PAZOT Infrastructure & Production Manager MCB Ltd



Attending the 3-day PLC Masterclass was a significant achievement for me, especially in learning the different aspects of Integration management. The Masterclass also taught me how to stay focus in what we do and that there is no barriers to success if you have a vision and the right plan and approach to achieve it ...

> Mantasha RAMPARSAD Client Service Manager **Deutsche Bank Mauritius Ltd**

2014 PLC MASTERCLASS PROGRAMME

Please also register me for the following (PLC) Masterclass series:



S/N	Name Name	Date	Status=Open
9	Procurement Management (Current)	1-3 September 2014	
10	Stakeholder Management	15-17 September 2014	
11	Integrated PPM Workshop- Intermediate	13-15 October 2014	
12	Integrated PPM Workshop- Advanced	10-12 November 2014	
1	Integration Management	27-29 January 2014	CLOSED
2	Scope Management	17-19 February 2014	CLOSED
3	Time Management	24-26 March 2014	CLOSED
4	Cost Management	12-14 May 2014	CLOSED
5	Quality Management	28-30 May 2014	CLOSED
6	Human Resources Management	9-11 June 2014	CLOSED
7	Communications Management	23-25 June 2014	CLOSED
8	Risk Management	21-23 July 2014	CLOSED





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Registration Form 3-day PLC Masterclass on Procurement Management Workshop 1-3 September 2014

1. PERSONAL DETAILS				
Mrs O Miss O Ms O Mr O		Title (Dr, Prof, etc)		
		Surname		
Billing Address		Country		
		Company		
		Mobile		
Tel. (Incl. area code & extension)	Fax			
		Personal Email		
Meal Preferences: Veg O Non-veg O		Date		
Qualifications				
3. REGISTRATION METHOD				
Email: PLCSecretariat@teamsynthesis.com	Post:	Team\$YNthesis (Mauritius & Africa) Ltd		
Phone: (230) 465 0048/ (230) 454 6730	2	2F Buswell House,		
Fax: (230) 465 0048/ (230) 454 6730		1D Buswell Avenue		
	(Quatre Bornes		
		Mauritius		
4. MODE OF PAYMENT				

(Local Delegates - Rs. 33,000) Number of participants_ O Please find enclosed a cheque for Rs. O Please invoice my institution and payment will be made prior to the start of the Course.

Cheque should be drawn to the order of Team SYNthesis (Mauritius & Account Name:

Africa) Ltd

(Overseas Delegates - USD 2,000)

Number of participants:

The only method of payment acceptable is via Telegraphic Transfer to the bank account of the Team SYNthesis (Mauritius & Africa) Ltd. Payment must be received 10 days before the start of the course.

Swift Code: **STCBMUMU**

Team SYNthesis (Mauritius & Africa) Ltd

Bank Account No: 610 301 0003 7432 Bank Name: State Bank of Mauritius Bank Address: State Bank Tower

1 Queen Elizabeth II Avenue

Port Louis Mauritius

5. INFORMATION & DISCLAIMER

PAYMENT POLICY

Payment is due in full at the time of registration. Full payment is mandatory for event Le Meridien, attendance.

CANCELLATIONS & SUBSTITUTIONS

Once registration form is received by Team SYNthesis and invoice issued to participants, payment is expected. You may substitute participants at least 5 working days prior to the beginning of the Course. Cancellations will be refunded The duly filled Registration form together with payment only if made in writing at least 10 days prior to the beginning of the Course. In lieu of should reach the Team SYNThesis (Mauritius & Africa) Ltd the preceding cancellations, participants can be transferred to the next session but by Monday, 25th August 2014. (Tel: (230) 454 6730 / (230) such transfer is allowed ONCE only regardless of the period of notice. No refund is 465 0048) given for any late cancellations or for participants who do not show up for the course (no-show or partial show). The Organizers reserve the rights to change the venue at their own discretions.

VENUE & ACCOMODATION

Pointe Aux Piments

Mauritius

REGISTRATION DEADLINE

TeamSYNthesis

www.teamsynthesis.com

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) (230) 454 6730/230) 468 0048

